UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): January 9, 2023 (January 9, 2023)

REGENERON PHARMACEUTICALS, INC.

(Exact name of registrant as specified in its charter)

New York (State or other jurisdiction of incorporation)

000-1903413-3444607(Commission(I.R.S. EmployerFile Number)Identification No.)

777 Old Saw Mill River Road, Tarrytown, New York (Address of principal executive offices)

10591-6707 (Zip Code)

Registrant's telephone number, including area code: (914) 847-7000

Check the appropriate box below if the Form 8-K filing is intende following provisions (see General Instructions A.2. below):	d to simultaneously satisfy the	filing obligation of the registrant under any of the
☐ Written communications pursuant to Rule 425 under the Securi ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange ☐ Pre-commencement communications pursuant to Rule 14d-2(b ☐ Pre-commencement communications pursuant to Rule 13e-4(c)	e Act (17 CFR 240.14a-12)) under the Exchange Act (17 C	
Securities registered pursuant to Section 12(b) of the Act:		
Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock – par value \$0.001 per share	REGN	NASDAQ Global Select Market
Indicate by check mark whether the registrant is an emerging grow chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§2 Emerging growth company □		: 405 of the Securities Act of 1933 (§ 230.405 of this
If an emerging growth company, indicate by check mark if the reg or revised financial accounting standards provided pursuant to Sec		

Item 2.02. Results of Operations and Financial Condition.

On January 9, 2023, at the 41st Annual J.P. Morgan Healthcare Conference, Leonard S. Schleifer, M.D., Ph.D., President and Chief Executive Officer of Regeneron Pharmaceuticals, Inc. ("Regeneron" or the "Company"), and George D. Yancopoulos, M.D., Ph.D., President and Chief Scientific Officer of Regeneron, are providing a corporate update.

The presentation includes information regarding the Company's preliminary (unaudited) U.S. net product sales of EYLEA® (aflibercept) Injection of approximately \$6.26 billion for the full year 2022 (based on preliminary (unaudited) fourth quarter 2022 U.S. net product sales of EYLEA of approximately \$1.50 billion). With respect to the preliminary (unaudited) fourth quarter 2022 U.S. net product sales of EYLEA, the presentation further notes the following:

- Negatively impacted by a short-term shift to off-label use of compounded Avastin® (bevacizumab)
- · Temporary closing in Q4 2022 of fund that provides patient co-pay assistance
- · Most recent Q4 2022 market data suggests that shift to off-label Avastin is already beginning to reverse

The presentation also includes information regarding the Company's current expectation that its financial results calculated in accordance with U.S. generally accepted accounting principles ("GAAP") and its non-GAAP financial results for the fourth quarter 2022 and full year 2022 will include an acquired in-process research and development ("IPR&D") charge of approximately \$30 million relating to an up-front payment in connection with the Company's previously announced collaboration and licensing agreement with CytomX Therapeutics, Inc. This acquired IPR&D charge is expected to negatively impact each of GAAP and non-GAAP net income per diluted share for the fourth quarter 2022 by approximately \$0.21.

Regeneron's results for the fourth quarter and full year 2022 have not been finalized and are subject to Regeneron's financial statement closing procedures. There can be no assurance that actual results will not differ from the preliminary (unaudited) estimates described herein.

Item 7.01. Regulation FD Disclosure.

The information set forth under Item 2.02 of this Current Report on Form 8-K is incorporated by reference herein. A copy of the presentation referenced in Item 2.02 is furnished as Exhibit 99.1 to this Current Report on Form 8-K and is incorporated by reference in this Item 7.01.

The information included in Item 2.02 and the information included or incorporated in Item 7.01 of this Current Report on Form 8-K, including Exhibit 99.1, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, nor shall such information and exhibit be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such a filing.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

- 99.1 Presentation by Leonard S. Schleifer, M.D., Ph.D., President and Chief Executive Officer of Regeneron Pharmaceuticals, Inc., and George D. Yancopoulos, M.D., Ph.D., President and Chief Scientific Officer of Regeneron Pharmaceuticals, Inc., at the 41st Annual J.P. Morgan Healthcare Conference.
- 104 Cover Page Interactive Data File the cover page XBRL tags are embedded within the Inline XBRL document.

Note Regarding Forward-Looking Statements

This Current Report on Form 8-K (this "Report") includes forward-looking statements that involve risks and uncertainties relating to future events and the future performance of Regeneron Pharmaceuticals, Inc. ("Regeneron" or the "Company"), and actual events or results may differ materially from these forward-looking statements. Words such as "anticipate," "expect," "intend," "plan," "believe," "seek," "estimate," variations of such words, and similar expressions are intended to identify such forward-looking statements, although not all forward-looking statements contain these identifying words. These statements concern, and these risks and uncertainties include, among others, Regeneron's expectations with respect to commercialization of its marketed products (including EYLEA® (aflibercept) Injection), competitive and other relevant developments affecting the market share of Regeneron's marketed products, and other relevant factors (whether within or without Regeneron's control) impacting the degree to which commercialization of Regeneron's marketed products is successful, as well as the impact of any of the foregoing on Regeneron's results of operations; Regeneron's expected acquired in-process research and development charge in the quarterly period ended December 31, 2022 and its expected impact on GAAP and non-GAAP net income per diluted share for the quarterly period then ended as discussed in this Report; and the potential for any license, collaboration, or supply agreement, including Regeneron's agreement with CytomX Therapeutics, Inc. referenced in this Report, to be cancelled or terminated. A more complete description of these and other material risks can be found in Regeneron's filings with the U.S. Securities and Exchange Commission. Any forward-looking statements are made based on management's current beliefs and judgment, and the reader is cautioned not to rely on any forward-looking statements made by Regeneron. Regeneron does not undertake any obligation to update (publicly or otherwise) any forwa

Note Regarding Non-GAAP Financial Measures

This Report includes non-GAAP net income per diluted share, which is a financial measure that is not calculated in accordance with U.S. Generally Accepted Accounting Principles ("GAAP"). This non-GAAP financial measure is computed by excluding certain non-cash and/or other items from the related GAAP financial measure. The Company also includes a non-GAAP adjustment for the estimated income tax effect of reconciling items. The Company makes such adjustments for items the Company does not view as useful in evaluating its operating performance. Management uses this and other non-GAAP measures for planning, budgeting, forecasting, assessing historical performance, and making financial and operational decisions, and also provides forecasts to investors on this basis. Additionally, such non-GAAP measures provide investors with an enhanced understanding of the financial performance of the Company's core business operations. However, there are limitations in the use of such non-GAAP financial measures as they exclude certain expenses that are recurring in nature. Furthermore, the Company's non-GAAP financial measures may not be comparable with non-GAAP information provided by other companies. Any non-GAAP financial measure presented by Regeneron should be considered supplemental to, and not a substitute for, measures of financial performance prepared in accordance with GAAP.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

REGENERON PHARMACEUTICALS, INC.

/s/ Joseph J. LaRosa Joseph J. LaRosa

Executive Vice President, General Counsel and Secretary

Date: January 9, 2023



J.P. Morgan Healthcare Conference 2023

Strategy & Business Update



Leonard S. Schleifer, MD, PhD Co-Founder, President & Chief Executive Officer

Note regarding forward-looking statements and non-GAAP financial measures

This presentation includes forward-looking statements. Words such as "anticipate," "expect," "intend," "plan," "believe," "seek," "estimate," variations of such words, and similar expressions are intended to identify such forward-looking statements. Although not all forward-looking statements contain these identifying words. These statements concern, and these risks and uncertainties include, among others, the impact of SARS-CoV-2 (the virus that has caused the COVID-19 pandemic) on Regeneror's business and its employees, collaborators, and suppliers and other third parties on which Regeneron relies, Regeneror's and its collaborators ability to continue to conduct research and clinical programs, Regenerors and the product states of products make deter or otherwise commercialized by regeneron and/or its collaborators or licensees (collectively, "Regenerors Products," and the global economy; the nature, timing, and possible success and therapeutic applications of Regeneror's Products and product candidates being developed by Regeneror and/or its collaborators or ilcensees (collectively, "Regeneror's Products," and the global economy; the nature, timing, and possible success and therapeutic applications of Regeneror's Product Candidates being developed by Regeneror and/or its collaborators or ilcensees (collectively, "Regeneror's Product Candidates) and research and cinical programs now underway or planned, including without limitation EYLEA®* (allibercept) injection, Dupixent® (dupliumab) injection, Libayo® (cemiplimab) injection, Patienter (allibercept) and the product Candidates and regeneror's Product Candidates in the spression of the spressi

This presentation includes non-GAAP net income per diluted share, which is a financial measure that is not calculated in accordance with U.S. Generally Accepted Accounting Principles ("GAAP"). This non-GAAP financial measure is computed by excluding certain non-cash and/or other items from the related GAAP financial measure. The Company also includes a non-GAAP adjustment for the estimated income tax effect of reconciling items. The Company makes such adjustments for items the Company does not view as useful in evaluating lig toperating performance. Management uses this and other non-GAAP measures for planning, budgeting, forecasting, assessing historical performance, and making financial and operational decisions, and also provides forecasts to investors on this basis. Additionally, such non-GAAP measures provide investors with an enhanced understanding of the financial performance of the Company's core business operations. However, there are limitations in the use of such non-GAAP financial measures as they exclude certain expenses that are recurring in nature. Furthermore, the Company's non-GAAP financial measures as they exclude certain expenses that are recurring and not a substitute for, measures of financial performance prepared in accordance with GAAP.

2022 progress across key strategic priorities positions Regeneron to deliver long-term shareholder value



Positive aflibercept 8 mg data position retinal franchise for prolonged leadership

Exceptional Dupixent clinical profile and commercial execution, now approved to treat five Type 2 allergic diseases and in AD patients as young as 6 months

Strengthened immuno-oncology platform with Libtayo acquisition, advances for CD3 bispecifics, promising costimulatory bispecific data, and robust LAG-3 program

Potential breakthrough advance for COVID-19 treatment and prevention with a novel monoclonal antibody

Note: Definitions for all acronyms and abbreviations in this presentation can be found on page 3

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 $This \ slide \ contains \ investigational \ drug \ candidates \ that \ have \ not \ been \ approved \ by \ any \ regulatory \ authority.$

Maintaining U.S. leadership with 2022 revenue growth continuing to outpace anti-VEGF category growth



Standard-of-care based on 11+ years of safety and efficacy experience, breadth of indications, and flexible dosing regimens



U.S. Net Product Sales, in \$ Billions

*Based on preliminary, unaudited results † Symphony Health, as of December 23, 2022

#1 anti-VEGF treatment for retinal diseases

- FY 2022 U.S. net product sales of \$6.26B (+8% YoY)*
- Q4 2022 U.S. net product sales of \$1.50B (-3% YoY)*
 - Negatively impacted by a short-term shift to off-label use of compounded Avastin
 - Temporary closing in Q4 2022 of fund that provides patient co-pay assistance
 - Most recent Q4 2022 market data suggests that shift to off-label Avastin is already beginning to reverse

~75% branded category share in December 2022, consistent with prior 2022 quarters[†]

Demographic trends expected to drive future category growth

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Aflibercept 8 mg has potential to shift treatment paradigm; positions Regeneron's retinal franchise for prolonged leadership



Aflibercept 8 mg has the potential to become the next-generation standard-of-care anti-VEGF treatment





Reducing treatment burden for patients with wAMD and DME remains a **high unmet need**

If approved, patients eligible for aflibercept 8 mg could benefit from **extended dosing intervals**

BLA submission completed in December 2022

Using priority review voucher to expedite FDA review

Pre-launch planning underway with potential FDA approval by late August 2023

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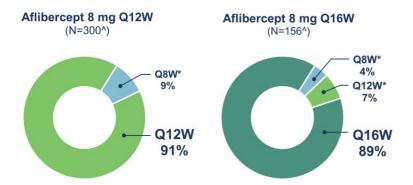
Aflibercept 8 mg is being jointly developed by Regeneron and Bayer AG. The lead sponsors of the trials were Regeneron for PHOTON and Bayer for PULSAR.

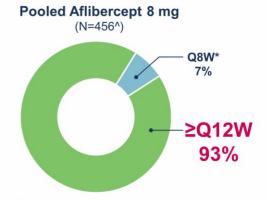
Aflibercept 8 mg is an investigational product and has not been approved for use by any regulatory authority.

93% of aflibercept 8 mg DME patients maintained dosing intervals ≥12 weeks through week 48



Aflibercept 8 mg 12- and 16-week dosing regimens achieved non-inferior vision gains compared to aflibercept 2 mg 8-week dosing regimen





Safety of aflibercept 8 mg comparable to that of aflibercept 2 mg

Mean # of injections through	week 48 [†]
Aflibercept 2 mg (Q8W)	7.7
Aflibercept 8 mg (Q12W)	5.7
Aflibercept 8 mg (Q16W)	4.9

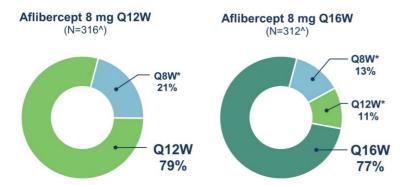
*Patients shortened based on dose-regimen modification assessments at some point through week 48. † affibercept 2 mg Q8W n=167, affibercept 8 mg Q12W n=328, affibercept 8 mg Q16W n=163.

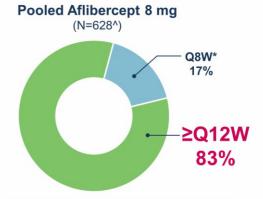
Affibercept 8 mg is an investigational product and has not been approved for use by any regulatory authority.

83% of aflibercept 8 mg wAMD patients maintained dosing intervals ≥12 weeks through week 48



Aflibercept 8 mg 12- and 16-week dosing regimens achieved non-inferior vision gains compared to aflibercept 2 mg 8-week dosing regimen





Safety of aflibercept 8 mg comparable to that of aflibercept 2 mg

Mean # of injections in first 48 weeks†				
Aflibercept 2 mg (Q8W)	6.9			
Aflibercept 8 mg (Q12W)	6.1			
Aflibercept 8 mg (Q16W)	5.2			

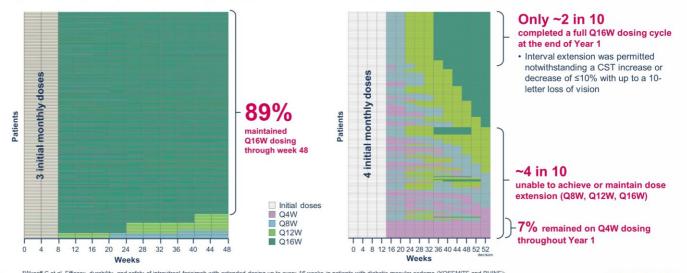
*Patients shortened based on DRM assessments at some point through week 48. † Patients completing 48 week; 2 mg Q8W n=309, 8 mg Q12W n=316, 8 mg Q16W n=312. ^ Patients completing week 48. Note: Percentages may not add to 100% due to rounding. Bayer AC is the lead sponsor of the PULSAR study.

Affilbercept 8 mg is an investigational product and has not been approved for use by any regulatory authority.

Cross-trial comparison of aflibercept 8 mg and faricimab in DME patients

Dosing intervals of DME patients randomized to aflibercept 8 mg Q16W arm (N=156) in PHOTON study, through 48 weeks

Dosing intervals of DME patients randomized to faricimab 6 mg PTI arm (N=286) in YOSEMITE study, through 52 weeks*



"Wycoff C et al. Efficacy, durability, and safety of intravitreal faricimab with extended dosing up to every 16 weeks in patients with diabetic macular oedema (YOSEMITE and RHINE): two randomised, double-masked, phase 3 trials. Lancet 2022; 399: 741–55. Colors modified for consistency.

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Affilibercept 8 mg is an investigational product and has not been approved for use by any regulatory authority. No head-to-head data vs. faricimab available – caution advised when comparing results of different clinical studies. For descriptive purposes only.

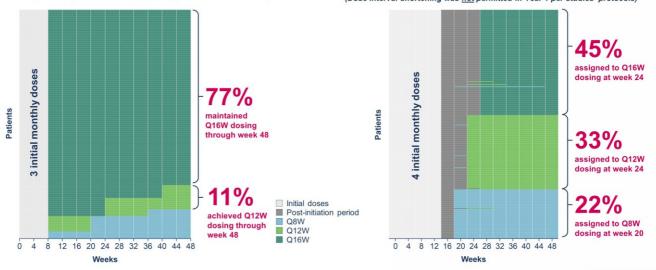
Cross-trial comparison of aflibercept 8 mg and faricimab in wAMD patients



*AAO 2022. Colors modified for consistency.

Dosing intervals of wAMD patients randomized to faricimab 6 mg in TENAYA and LUCERNE studies (n=665)* (Dose interval shortening was not permitted in Year 1 per studies' protocols)

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Affilbercept 8 mg is an investigational product and has not been approved for use by any regulatory authority. No head-to-head data vs. faricimab available — caution advised when comparing results of different clinical studies. For descriptive purposes only.

In first 9 months of 2022, Dupixent global net product sales grew 41% and exceeded \$6.2 billion



Incremental market penetration, new indications, and younger populations represent significant opportunity for continued growth



Sanofi records global net product sales of Dupixent, \$ Billions

2022 regulatory progress across 5 diseases:

Atopic Dermatitis

Approved by FDA as first biologic medicine for AD patients aged 6 months to 5 years; EU submission under review

Asthma

Approved by EC for patients aged 6 to 11 years

Eosinophilic Esophagitis

Approved by FDA as first and only treatment; recommended for EU approval by the CHMP

Prurigo Nodularis

Approved by FDA and EC as first and only treatment

Chronic Spontaneous Urticaria

SBLA submitted to FDA for biologic-naïve patients

2022 approvals expected to make meaningful revenue growth contributions starting in 2023

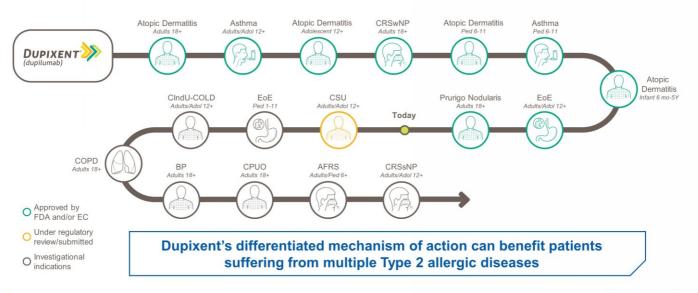
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Delivering on "pipeline in a product" potential

Dupixent clinical trials have demonstrated that IL-4 and IL-13 are key drivers of multiple Type 2 allergic diseases



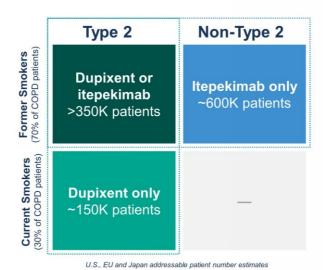
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This slide contains investigational indications for dupilumab that have not been approved by any regulatory authority.

Dupixent & itepekimab: two opportunities to address high unmet need in COPD



- Potential to address Type 2 COPD in both current and former smokers
- Two Phase 3 studies ongoing:
 - ✓ BOREAS fully enrolled
 - ✓ NOTUS enrolling
- · BOREAS achieved pre-specified interim efficacy threshold, triggering initiation of NOTUS study
- Key inclusion criteria: Eosinophils ≥300/µl
- · BOREAS pivotal data expected in 1H 2023, NOTUS in 1H 2024



Itepekimab (anti IL-33)

- Potential to address COPD in
- former smokers
- Two Phase 3 studies ongoing:
 - ✓ AERIFY-1 enrolling
 - ✓ AERIFY-2 enrolling
- Demonstrated 42% reduction in exacerbations vs. placebo in Phase 2 study of former smokers
- No inclusion criteria for eosinophil count
- · Pivotal data from both AERIFY studies expected in 2024

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This slide contains investigational drug candidates and indications that have not been approved by any regulatory authority

Meaningful advances in oncology in 2022

Tumor Type	Initial Indication	Data Disclosures 2H 2022
	Lymphoma	Odronextamab 🏵 🦪
Hematology	Multiple myeloma	Linvoseltamab 🛠 🦪
250mmetatu militaria	Neoadjuvant CSCC	Cemiplimab
Dermato-oncology	First-line advanced melanoma	Fianlimab Cemiplimab
	MET-altered advanced NSCLC	METxMET 🔮
	Advanced NSCLC	Fianlimab Cemiplimab
Other Solid Tumors	Ovarian cancer (2L+)	Ubamatamab 🕢
	Metastatic castration-resistant prostate cancer	PSMAxCD28 Cemiplimab



J.P. Morgan Healthcare Conference 2023

Research & Pipeline Update



George D. Yancopoulos, MD, PhD Co-Founder, President & Chief Scientific Officer

Evolution of Regeneron's turn-key technologies powering our science and pipeline





MOUSE GENETICS »»» VELOCIMMUNE MOUSE with humanized immune system »»» Multiple approved & clinical–stage antibodies & bispecifics

Regeneron is founded



Regeneron Genetics Center »»» Over 2M Humans Sequenced »»» Targets and Genetic Medicine Pipeline

Biologicals:Turn-Key Therapeutic Platforms







WVELOCIGENE* | \(\triangle VELOCIMOUSE* \) \(\triangle VELOCIMUNE* \) \(\triangle VELOCIT* \) \(VELOCIHUM* \) \(VELOCI-BI* \)

Genetic Medicines: Turn-Key Therapeutic Platforms







CRISPR/Cas9 Tech | RNAi | Next-Gen Editing | Viral Vector Tech | AAV

Meaningful advances across therapeutic areas in 2022



Ophthalmology

EYLEA (VEGF Trap)

- Received six months of pediatric exclusivity
- sBLA accepted for Priority Review in Retinopathy of Prematurity

AFLIBERCEPT 8 MG (VEGF Trap)

- Positive pivotal data in wet Age-related Macular Degeneration and Diabetic Macular Edema
- · BLA submitted, with priority review voucher



DUPIXENT (anti-IL-4/IL-13)

- FDA and EC approval as first and only treatment indicated for Prurigo Nodularis
- · FDA approval as first treatment indicated for Eosinophilic Esophagitis; recommended for EU approval by the CHMP
- · FDA approval as first biologic for pediatric (6mos - 5yrs) **Atopic Dermatitis**
- EC approval in pediatric (6 - 11yrs) Asthma
- sBLA submitted for Chronic Spontaneous Urticaria



LIBTAYO (anti-PD-1)

- · FDA approval in combination with chemotherapy for 1L advanced NSCLC
- · EC and Japan approval in **2L Cervical Cancer**

OTHER ONCOLOGY

- · Positive data presented for fianlimab + Libtayo in advanced Melanoma and advanced NSCLC
- Initial data presented for novel bispecifics in solid tumors (METxMET, ubamatamab)
- First data for PSMAxCD28 + Libtayo showed encouraging anti-tumor activity in mCRPC
- Potentially pivotal Phase 2 data presented for odronextamab in B-NHL and linvoseltamab in Myeloma



Broader Pipeline

- sBLA accepted for priority review for Evkeeza in pediatric HoFH
- BLA submitted for pozelimab in CHAPLE
- Reported rapid, deep, and sustained TTR reduction after single dose of NTLA-2001
- Preliminary data reported for siRNA for HSD17B13 in NASH showing robust target knockdown
- Discovered rare mutations in CIDEB gene that protect against liver disease; published in **NEJM**
- Inmazeb won prestigious "Best Biotechnology Product" Prix Galien award for treatment of Ebola

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This slide contains investigational drug candidates and indications that have not been approved by any regulatory authority

Unique flexibility of internally developed pipeline drives potential for novel and differentiated combinations

CD3 Bispecifics: "Signal 1"

Designed to bridge tumor-associated antigens on cancer cells with CD3-expressing T cells, resulting in potential local T-cell activation and cytotoxicity

PD-1 Inhibitor Other Hinds Antibodies Other Hinds Antibodies

Tumor-Targeted Biparatopics

Designed to disrupt cellular signaling and/or deliver a cytotoxic drug to tumor cells

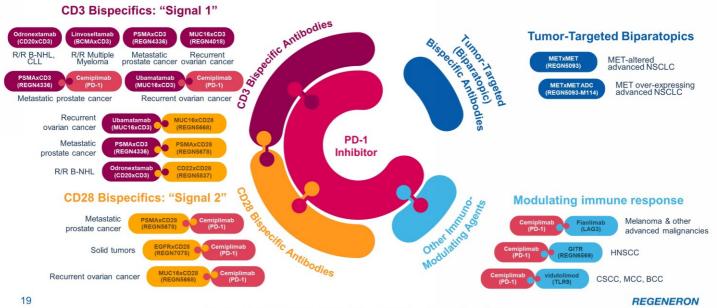
CD28 Bispecifics: "Signal 2"

Designed to increase the activity of T cells that recognize tumor antigens by augmenting costimulatory signals

Modulating immune response

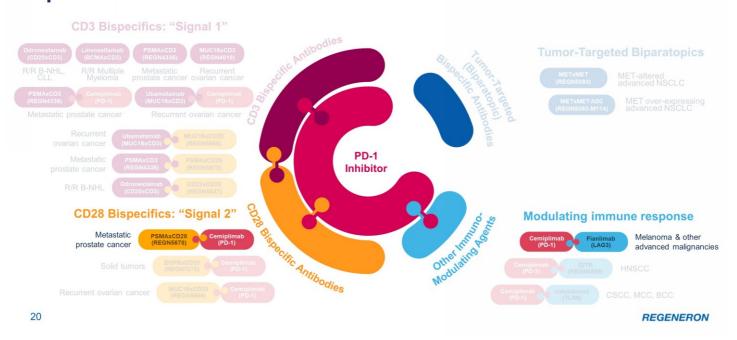
Designed to overcome the tumor suppressive microenvironment (e.g., by inhibition of checkpoints, or targeted delivery of immuno-modulators)

Unique flexibility of internally developed pipeline drives potential for novel and differentiated combinations



This slide contains investigational drug candidates that have not been approved by any regulatory authority

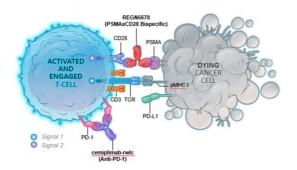
Unique flexibility of internally developed pipeline drives potential for novel and differentiated combinations



Costim bispecifics may allow "cold" tumors to respond to immunotherapy

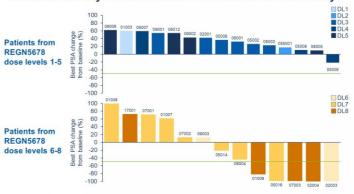
Initial PSMAxCD28 + Libtayo clinical data show responses in tumors resistant to anti-PD-1 monotherapy

REGN5678 (PSMAxCD28) + Libtayo (PD-1 antibody) Mechanism of Action



- · PSMA is highly expressed on prostate tumors
- The combination of REGN5678 and Libtayo (cemiplimab) is designed to further increase the antitumor activity of T cells that recognize cancer cells by augmenting costimulatory "Signal 2" and blocking cancer cells from using the PD-1 pathway to suppress T-cell activation

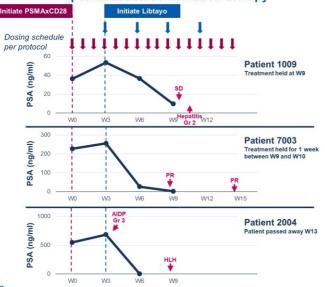
REGN5678 + Libtayo: Initial Phase 1/2 data show dose-dependent anti-tumor activity for PSMAxCD28 when combined with Libtayo



- REGN5678: Potential to overcome mCRPC resistance to PD-1 inhibition
 - DL 1-5 (n=17): Minimal anti-tumor activity and no ≥Gr3 irAEs
 - DL 6-8 (n=16): Dose-dependent responses observed with correlated irAEs
- EGrade 3 immune-related adverse events only occurred in certain patients with anti-tumor activity

PSMAxCD28 + Libtayo demonstrated profound anti-tumor activity in tumor type historically resistant to anti-PD-1 monotherapy

At DL8, 3 of 4 patients showed profound PSA responses upon initiation combination therapy



Key takeaways from initial PSMAxCD28 data

"Index patient" (DL6) experiencing ongoing

Maintained PSA levels below the limit of detection[^]

Normalizing bone scan with negative PSMA PET scan⁴

response ~1.5 years after initial dosing*

Disappearance of soft tissue disease

- Minimal PSMAxCD28 anti-tumor activity at lower doses, as predicted by preclinical models
- Anti-tumor activity amplified with Libtayo initiation
- ≥Gr 3 immune-related adverse events only occurred in certain patients with anti-tumor activity

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* Patient discontinued therapy after 7 weeks due to due to a Gr3 irAE of the skin that resolved with treatment ^ Per physician report

Costimulatory bispecifics platform: status and next steps

Costimulatory bispecifics will be combined with both Libtayo and a growing list of CD3 bispecifics



PSMAxCD28 (REGN5678) + Libtayo

- Share initial Phase 1 data
- O Present Phase 1 data at a medical meeting in 1H23
- Select go-forward dose(s) in 2023

PSMAxCD28 (REGN5678) + PSMAxCD3 (REGN4336)

- C Phase 1 study planned
- C Initial data in 2024+



MUC16xCD28 (REGN5668) + Ubamatamab (MUC16xCD3)

- Initiate Phase 1 (dose
- escalation)

 O Initial data in 2024

MUC16xCD28 (REGN5668)

- + Libtayo
- Initiate Phase 1 (dose escalation)
- O Initial data in 2023



EGFRxCD28 (REGN7075) + Libtayo

- Phase 1 early dose escalation data presented at SITC 2022
- O Present updated data in 2023



CD22xCD28 (REGN5837) + Odronextamab (CD20xCD3)

- Supportive preclinical data presented at SITC 2022*
- Phase 1/2 study in DLBCL to initiate 1H 2023

TAAxCD28 + Linvoseltamab (BCMAxCD3)

O Phase 1 study in 3L+ multiple myeloma to initiate in 2023

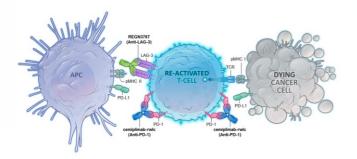
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*Skokos, D., Wei, J., et al. (2022). Science Translational Medicine. https://doi.org/10.1126/scitransImed.abn1082

This slide contains investigational drug candidates that have not been approved by any regulatory authority.

Dual LAG-3 and PD-1 blockade may provide enhanced immune activation vs. anti-PD-1 alone

Robust clinical development program underway



 Lymphocyte-activation gene 3 (LAG-3) is an immune checkpoint receptor that delivers an inhibitory signal to activated T cells

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 LAG-3 expression in melanoma biopsies has been shown to be associated with therapeutic resistance to anti–PD-1, suggesting that inhibiting LAG-3 in addition to PD-1 may enhance the anti-tumor effect

Fianlimab (anti-LAG-3) + Libtayo (anti-PD-1)

Melanoma

- Two metastatic melanoma cohorts showed a consistent and strong efficacy signal
- Phase 3 studies in 1L advanced melanoma and adjuvant melanoma ongoing
- Phase 3 study in perioperative melanoma initiating in 1H 2023

NSCLC

- Promising early data presented from expansion cohort of the FIH study
- Phase 2/3 studies initiating in 1L advanced NSCLC (1H 2023) and perioperative NSCLC (2H 2023)

Exploring additional indications

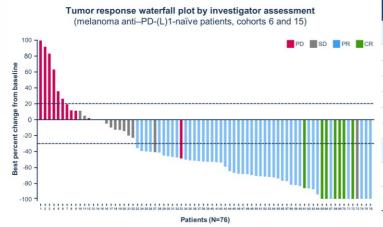
- Neoadjuvant breast cancer: I-SPY study of fianlimab+Libtayo+paclitaxel, data presented in 2H 2022
- Science-led development for potential additional indications

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Fianlimab + Libtayo: competitive efficacy in 1L metastatic melanoma

Data from second anti-PD-(L)1-naïve metastatic melanoma cohort confirmed strong efficacy signal observed in first cohort



% (n), unless otherwise stated	Cohort 6* (N=40)	Cohort 15* (N=40)	Cohort 6 + 15 (N=80)	RELATIVITY-04 (nivolumab & relatlimab-rmbv (N=355) [†]
ORR, % (95% CI)	62.5 (45.8, 77.3)	65.0 (48.3, 79.4)	63.8 (52.2, 74.2)	43 (38, 48)
Complete response	15.0 (6)	2.5 (1)	8.8 (7)	16 (58)
Partial response	47.5 (19)	62.5 (25)	55.0 (44)	27 (95)
Stable disease	17.5 (7)	15.0 (6)	16.3 (13)	17 (61)
Progressive disease	15.0 (6)	15.0 (6)	15.0 (12)	30 (105)
NE/Unknown	5.0 (2)	5.0 (2)	5.0 (4)	8 (27)
DCR	80.0 (32)	80.0 (32)	80.0 (64)	62.8 (223)
KM-estimated PFS, median (95% CI), mos	24 (4.2, NE)	NR (7.5, NE)	24 (9.9, NE)	10.2 (6.5, 14.8)
DOR, median (95% CI), mos	NR (11.9, NE)	NR (6.3, NE)	NR (22.6, NE)	NR (29.6, NR)
OS, HR (95% CI)		-	-	0.80 (0.64, 1.01)

Safety profile of fianlimab + Libtayo combination similar to anti-PD-1 monotherapy

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*Anti-PD-1/PD-L1 naive cohorts, Fianlimab 1600 mg + cemiplimab 350 mg IV every 3 weeks, for up to 51 weeks, Prior systemic therapies, including prior adjuvant therapies, excluded for cohort 15. Data cut-off date: 1 Jul 2022.
† Long, S. (March 2022), Abstract 360385: Relatlimab and nivolumab versus nivolumab in previously untreated metastatic or unresectable melanoma: Overall survival and response rates from REL [Presentation]. ASCO Plenary Series 2022.

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Poised to advance oncology pipeline in 2023 and beyond

		Upcoming Expect	ted Data Disclosure
Tumor Type	Initial Indication	2023	2024+
Hematology	Lymphoma	Odronextamab ☆	
	Multiple myeloma	Linvoseltamab ☆	
	Neoadjuvant CSCC	Cemiplimab	
	Adjuvant CSCC		Cemiplimab 🕏
Dermato-oncology	Advanced CSCC (2L)		Vidutolimod Cemiplimab
	Perioperative and adjuvant melanoma		Fianlimab Cemiplimab *
	First-line advanced melanoma	Fianlimab Cemiplimab	Fianlimab
	MET-altered advanced NSCLC		METXMETADC
	Perioperative and advanced NSCLC		Fianlimab ★ Cemiplimab ★
		Ubamatamab Cemiplimab	
	Ovarian cancer (2L+)	MUC16xCD28 Cemiplimab	
Other Solid Tumors			Ubamatamab MUC16xCD28
	Makadadia anakadian majakada masaka	PSMAxCD28 Cemiplimab	PSMAxCD3 Cemiplimab
	Metastatic castration-resistant prostate cancer		PSMAXCD3 PSMAXCD28
	SCCHN		GITR Cemiplimab
	EGFR+ solid tumors	EGFRxCD28 Cemiplimab	

26 o indicates pivotal or potentially pivotal study

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Next-gen COVID antibody binds outside variable RBD and has demonstrated high neutralization activity against all known variants and lineages

Differentiated vs. prior antibody approaches

- · Binding site outside of immunodominant, highly variable RBD and NTD regions, lowering risk of losing activity against future variants
- · Targeted epitope highly conserved, with over 99.9% conservation since beginning of the pandemic
- · Demonstrated high neutralization potency against all known SARS-CoV-2 variants and lineages to date

Targeting treatment and prophylactic setting

- will not adequately respond to vaccination
- · Antibodies can be dosed prophylactically to prevent infection and severe COVID-19 disease

Variant	Lineage	REGEN-COV*	Xevudy [†]	Evusheld [^]	Bebtelovimab [¶]	REGN14287
	D614G	111	11	///	///	111
	BA.2	✓	✓	-	111	111
	BA.4/5	✓	✓	//	111	111
u .	BA.4.6	×	×	×	$\checkmark\checkmark\checkmark$	111
Omicron	BA.2.75	×	✓	-	111	111
O	BQ.1	×	✓	×	×	111
	BQ.1.1	×	×	×	×	111
	XBB	×	✓	×	×	111

NOTE: Neutralizing activity from published studies or measured by Regeneron using publicly available sequences • In the U.S. alone, millions of immuno-compromised people

Well-and adjusted to vaccination

**Note valuated for (IC50<10-10 M)

**(IC50<10-10 M)

**Note valuated for neutralizing activity **C Limited neutralizing activity **C Low neutralizing activity **No n

> Anticipate initiating REGN14287 clinical trial in 2023, pending regulatory discussions

* REGEN-COV (casirivimab (REGN10933) and imdevimab (REGN10987)) was developed by Regeneron Pharmaceuticals, Inc. REGEN-COV is currently not authorized for use.
† Xevudy (sotrovimab, also known as VIR-7831 and GSK4182136) was developed by GlaxoSmithKline plc and Vir Biotechnology, Inc.

^ Evusheld (AZD7442, combination of tixagevimab (AZD8895) and cilgavimab (AZD1061)) was discovered by Vanderbilt University Medical Center and licensed to AstraZeneca.

† Bebtelovimab (LY-CoV1404; LY3853113) was discovered by AbCellera and the National Institute of Allergy and Infectious Diseases (NIAID) Vaccine Research Center and wa

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Evolution of Regeneron's turn-key technologies powering our science and pipeline



MOUSE GENETICS »»» VELOCIMMUNE MOUSE with humanized immune system »»» Multiple approved & clinical–stage antibodies & bispecifics

Regeneron is founded



Regeneron Genetics Center »»» Over 2M Humans Sequenced »»» Targets and Genetic Medicine Pipeline









WVELOCIGENE* | \(\nu\)VELOCIMOUSE* | \(\neq \)VELOCIMMUNE* | \(\tilde{\nu}\) VELOCIMAB* VELOCIT° | VELOCIHUM° | VELOCI-BI°

BIOLOGICS TO TARGET **GENETIC MEDICINES**

Genetic Medicines: Turn-Key Therapeutic Platforms







CRISPR/Cas9 Tech | RNAi | Next-Gen Editing | Viral Vector Tech | AAV

Optimizing genetic medicines with antibody-targeted delivery

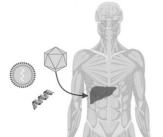
Improving delivery technologies to create the next generation of genetic medicines

Capitalizing on Regeneron's expertise in biologics by deploying antibody technologies that more efficiently deliver payloads to potentially address challenging genetic diseases

Current options for genetics medicines delivery

or

Systemic delivery mostly targets the liver

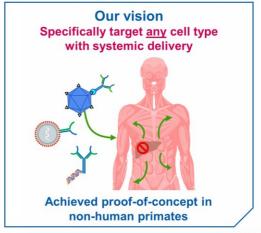


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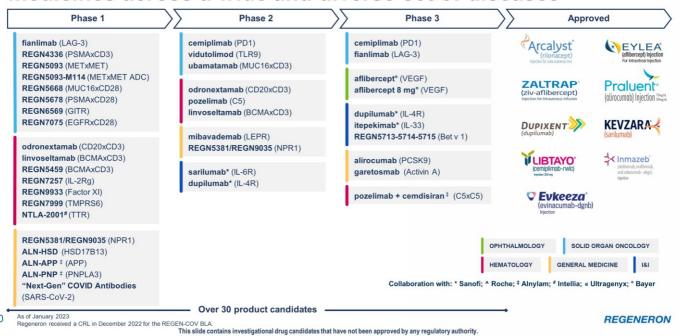
Liver "overloaded" when attempting to target other organs

Local delivery





Regeneron-discovered, approved and investigational medicines across a wide and diverse set of diseases



Multiple potential FDA submissions: 2022-2024+

2022	2023	<u> </u>	2024+
EYLEA Retinopathy of Prematurity	DUPIXENT* CINDU-Cold (2H)	LIBTAYO Adjuvant CSCC	Itepekimab* COPD
DUPIXENT* ★ Eosinophilic Esophagitis	DUPIXENT* Pediatric EoE (mid)	DUPIXENT* Type 2 COPD	Fianlimab + LIBTAYO Advanced Melanoma
DUPIXENT* ★ Prurigo Nodularis	PRALUENT Pediatric HeFH (mid)	DUPIXENT* CRSsNP	Pozelimab ± cemdisiran* C5-mediated diseases
DUPIXENT* ◆ Chronic Spontaneous Urticaria	Odronextamab B-Cell NHL (2H)	DUPIXENT* CPUO	Garetosmab FOP
EVKEEZA Pediatric HoFH	Linvoseltamab R/R Multiple Myeloma (2H)	DUPIXENT* Bullous Pemphigoid	
KEVZARA * ⊘ Polymyalgia Rheumatica		Aflibercept 8 mg RVO	
Aflibercept 8 mg	•		★ Submission accepted and approved in 2022 ✓ Accepted submission ✓ Submission complete, pending acceptance
Pozelimab 🕖			Using priority review voucher
CHAPLE Syndrome			BLA sBLA

^{31 *}In collaboration with Sanofi. *In collaboration with Alnylam.

An sBLA for an every 16-week dosing regimen for EYLEA (aflibercept 2 mg) in patients with diabetic retinopathy was withdrawn from FDA review in January 2023.

This slide contains investigational drug candidates that have not been approved by any regulatory authority.

2023 key upcoming milestones

Ophthalmology

- FDA decision for EYLEA in ROP (Q1)
- BLA acceptance for aflibercept 8 mg in DME and wAMD (Q1)
- FDA decision and potential U.S. launch of aflibercept 8 mg (Q3)
- Two-year data for PHOTON (DME) and PULSAR (wAMD) (Q3)

Dupixent

- · sBLA acceptance for CSU (Q1)
- EC decision on pediatric AD (6mo 5yr) and EoE (1H)
- Report data for Phase 3 studies in CINDU-Cold and Type 2 COPD (1H)
- · Submit sBLA for pediatric EoE (mid) and CINDU-Cold (2H)
- FDA decision on CSU (Q4)

Pozelimab (anti-C5 antibody)

• BLA acceptance (1H) and FDA decision (2H) on CHAPLE

Solid Organ Oncology

- Initiate Phase 3 study for fianlimab+Libtayo in perioperative melanoma (1H) as well as Phase 2/3 studies in 1L advanced NSCLC (1H) and perioperative NSCLC (2H)
- · Report additional data for PSMAxCD28+Libtayo
- Report initial data across solid organ oncology, including for CD3 bispecifics and CD28 costimulatory bispecifics
- EC decision for Libtayo in combination with chemotherapy in 1L advanced NSCLC (1H)

Odronextamab (CD20xCD3)

- Initiate confirmatory studies in FL and DLBCL, including in earlier lines (1H)
- Initiate Phase 1 study in combination with REGN5837 (CD22xCD28) in aggressive B-NHL (1H)
- · Submit BLA in B-NHL (2H)

Linvoseltamab (BCMAxCD3)

- · Initiate confirmatory studies in MM, including in earlier lines (1H)
- Initiate Phase 1 study in combination with TAAxCD28 in MM (2H)
- · Submit BLA in 3L+ MM (2H)

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Three responsibility focus areas all reflect our "doing well by doing good" ethos



Improve the lives of people with serious diseases

- · Pipeline innovation
- Access to medicine and fair pricing
- PRIX GALIEN USA . Patient advocacy



Foster a culture of integrity and excellence



- Product quality and safety
 Diverse, healthy and engaged workforce
- · Ethics and integrity



Build sustainable communities

- STEM education sponsorship of top science competitions:
- · Regeneron Science Talent Search
- Regeneron International Science and Engineering Fair
- · Environmental sustainability



Our mission:

Use the power of science to repeatedly bring new medicines to people with serious diseases

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Q&A



Leonard S. Schleifer, MD, PhDCo-Founder, President &
Chief Executive Officer



George D. Yancopoulos, MD, PhD Co-Founder, President & Chief Scientific Officer



Marion McCourt EVP, Head of Commercial

REGENERON REGENERON

Allocated ~\$3.4 billion* to business development and share repurchases in 2022

Internal Investment

in our world-class R&D capabilities and capital expenditures to support sustainable growth

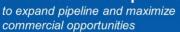


- \$1.8 billion investment in Tarrytown R&D facilities announced in July 2021
- · Continued investments in research and development and manufacturing capacity

· Libtayo acquisition provides flexibility on existing and future **Business Development** oncology collaborations involving Libtayo combinations

• Acquisition of Checkmate Pharmaceuticals and collaboration with CytomX to expand immuno-oncology pipeline







Repurchase **Shares**



- · Deploy excess cash to opportunistically repurchase shares
- Approximately \$9.8 billion* in share repurchases since November 2019, including ~\$2.1 billion* in 2022

35 *Based on preliminary, unaudited results.

Recast GAAP Income Statement including IPR&D for Q4 2021

	Q1 2021	Q2 2021	Q3 2021	Q4 2021	FY 2021	Q1 2022	Q2 2022	Q3 2022
Revenues:								
Net product sales	\$ 1,724.3	\$ 4,137.8	\$ 2,279.9	\$ 3,975.2	\$12,117.2	\$ 1,638.6	\$ 1,754.4	\$ 1,801.4
Collaboration revenue	754.4	954.7	1,073.9	890.3	3,673.3	1,232.5	1,043.6	1,050.6
Other revenue	50.0		99.0	86.2	281.2	94.0	59.2	84.2
	2,528.7	5,138.5	3,452.8	4,951.7	16,071.7	2,965.1	2,857.2	2,936.2
Expenses:								
Research and development	742.9	714.2	665.4	737.6 °	2,860.1 °	843.8 °	794.3 °	911.3
Acquired in-process research and development	_	_	_	48.0 *	48.0 *	28.1 ^	197.0 †	_
Selling, general, and administrative	405.6	414.7	445.0	559.6	1,824.9	450.0	476.3	529.1
Cost of goods sold	183.2	539.4	238.8	811.7	1,773.1	207.3	149.2	141.3
Cost of collaboration and contract manufacturing	124.8	154.3	214.4	170.9	664.4	197.6	147.9	176.5
Other operating (income) expense, net	(40.5	(31.3)	42.0	(15.8)	(45.6)	(20.2)	(17.4)	(45.7)
	1,416.0	1,791.3	1,605.6	2,312.0	7,124.9	1,706.6	1,747.3	1,712.5
Income from operations	1,112.7	3,347.2	1,847.2	2,639.7	8,946.8	1,258.5	1,109.9	1,223.7
Other income (expense):								
Other income (expense), net	154.9	420.0	(16.4)	(122.2)	436.3	(183.8)	(133.6)	301.4
Interest expense	(14.6	(14.4)	(14.2)	(14.1)	(57.3)	(13.6)	(13.1)	(15.3)
	140.3	405.6	(30.6)	(136.3)	379.0	(197.4)	(146.7)	286.1
Income before income taxes	1,253.0	3,752.8	1,816.6	2,503.4	9,325.8	1,061.1	963.2	1,509.8
Income tax expense	137.8	653.9	184.4	274.4	1,250.5	87.6	111.1	194.1
Net income	\$ 1,115.2	\$ 3,098.9	\$ 1,632.2	\$ 2,229.0	\$ 8,075.3	\$ 973.5	\$ 852.1	\$ 1,315.7
Net income per share - basic	S 10.58	\$ 29.51	\$ 15.37	\$ 20.99	\$ 76.40	\$ 9.12	\$ 7.90	\$ 12.31
Net income per share - diluted	S 10.09	\$ 27.97	\$ 14.33	\$ 19.69	\$ 71.97	\$ 8.61	\$ 7.47	\$ 11.66
Weighted average shares outstanding - basic	105.4	105.0	106.2	106.2	105.7	106.8	107.9	106.9
Weighted average shares outstanding - diluted	110.5	110.8	113.9	113.2	112.2	113.1	114.0	112.8

In Q4 2022, Regeneron expects to record an acquired in-process research and development (IPR&D) charge of approximately \$30 million[‡] related to an up-front payment in connection with the Company's collaboration with CytomX Therapeutics, Inc. which is expected to negatively impact each GAAP and non-GAAP diluted earnings per share by approximately \$0.21[‡]

Beginning with the first quarter of 2022, the Company added a new line item, Acquired in-process research and development, to its Condensed Consolidated Statements of Operations. This line item includes in-process research and development acquired in connection with asset acquisitions as well as su-frontion-lin- nawments related to license and collaboration agreements. Amounts recorded to Acquired in-process research and development would have historically been recorded to Resource in-process research and development would have historically been recorded to Resource in-process research and development would have historically been recorded to Resource in-process research and development would have historically been recorded to Resource in-process research and development.

acquired in connection with asset acquisitions as well as up-front/opt-in payments related to license and collaboration agreements. Amounts recorded to Acquired in-process research and development would have historically been recorded to Research and development expenses.

^{*} IPR&D charge primarily related to \$34 million aggregate up-front payments in connection with our collaboration agreement with Nykode Therapeutics.

IPR&D charge primarily related to a \$20 million opt-in payment in connection with a product candidate under our collaboration agreement with Adicet Bio, Inc.

[†] IPR&D charge primarily related to a \$195 million charge related to the Company's acquisition of Checkman

Abbreviations and Definitions

Abbreviation	Definition	Abbreviation	Definition	Abbreviation	Definition
1L	Front line	FIH	First in human	PSA	Prostate-specific antigen
2L+	Second line and beyond	FL	Follicular lymphoma	PSMA	Prostate-specific membrane antigen
3L+	Third line and beyond	FOP	Fibrodysplasia ossificans progressive	PTI	Personalized treatment interval
AD	Atopic dermatitis	GAAP	Generally accepted accounting principles	RBD	Receptor binding domain
AFRS	Allergic fungal rhinosinusitis	GITR	Glucocorticoid-induced TNFR-related protein	ROP	Retinopathy of prematurity
BCC	Basal cell carcinoma	HeFH	Heterozygous familial hypercholesterolemia	ROW	Rest of world
BCMA	B-cell maturation antigen	HNSCC	Head and neck squamous cell carcinoma	RVO	Retinal vein occlusion
BLA	Biologics license application	HoFH	Homozygous familial hypercholesterolemia	sBLA	Supplemental biologics license application
B-NHL	B-cell non-Hodgkin's lymphoma	HR	Hazard ratio	SCCHN	Squamous cell carcinoma of the head and neck
BP	Bullous pemphigoid	IC50	Half maximal inhibitory concentration	SD	Stable disease
CHAPLE	CD55-deficient protein-losing enteropathy	irAE	Immune-related adverse event	TAA	Tumor-associated antigen
CHMP	Committee for medicinal products for human use	LAG-3	Lymphocyte-activation gene 3	TCR	T-cell receptor
CI	Confidence interval	M	Molar	TTR	Transthyretin protein
CIndU-COLD	Chronic inducible urticaria – cold	mCRPC	Metastatic castration-resistant prostate cancer	VEGF	Vascular endothelial growth factor
CLL	Chronic lymphocytic leukemia	MCC	Merkel cell carcinoma	wAMD	Wet age-related macular degeneration
COPD	Chronic obstructive pulmonary disease	MM	Multiple myeloma		
CPUO	Chronic pruritis of unknown origin	MUC16	Mucin 16		
CR	Complete response	NASH	Non-alcoholic steatohepatitis		
CRL	Complete response letter	NE	Not estimable		
CRSsNP	Chronic sinusitis without nasal polyposis	NEJM	New England Journal of Medicine		
CRSwNP	Chronic sinusitis with nasal polyposis	NR	Not reached		
CSCC	Cutaneous squamous cell carcinoma	NSCLC	Non-small cell lung cancer		
CSU	Chronic spontaneous urticaria	NTD	N-terminal domain		
DCR	Duration of complete response	OS	Overall survival		
DL	Dose level	PD-1/PD-(L)1	Programmed cell death protein/(ligand) 1		
DLBCL	Diffuse large B-cell lymphoma	PET scan	Positron emission tomography scan		
DME	Diabetic macular edema	PFS	Progression-free survival		
DOR	Duration of response	pMHC	Peptide-major histocompatibility complex class I		
EC	European Commission	PMR	Polymyalgia rheumatica		
EGRF	Epidermal growth factor receptor	PN	Prurigo nodularis		
EoE	Eosinophilic esophagitis	PR	Partial response		